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#### **Navy and Marine Corps Service Talk**

Thanks to all who attended the February Common Supplier Engagement Conference in Denver. Over 100 Navy/Marine Corps attendees participated and rated the conference "Very Good" overall. Not sure when the next gathering will be, but perhaps in FY 2008 we'll hold a Navy/USMC Training conference in Norfolk or San Diego. There weren't too many ships in Denver!

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### GMC Trucks On (George M. Chavis, That Is)



Nearly seven years ago, in October 2000, George M. Chavis, Sr., joined the SPS Community as the Army Desk Officer, bringing much enthusiasm and

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When the Office of the Deputy Assistant Secretary of the Army for Procurement's (DASA(P)) Competitive Development Program appointed George to the role of the Desk Officer, George was serving as a warranted Contracting Officer at the U.S. Army Tank-automotive and Armaments Command, Armament Research, Development and Engineering Center (TACOM-ARDEC), located at Picatinny Arsenal in northwest New Jersey.

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## Tony Davis Takes the Helm at SPS JPMO

Who is the new SPS JPMO Program Manager? If you went to the recent 2007 Common Supplier Engagement Conference, you might have met Anthony J. (Tony) Davis, or at least attended his talk regarding Common Supplier Engagement, the BTA, and the elements of his plan for the future of SPS and DoD contracting. Or perhaps you just read about his plans for the future of the agency on the front page of this issue of SPS Connection.

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Click here to send your SPS-related comments, questions or issues to the SPS Desk Officers.

The SPS Connection welcomes all articles, photos and letters from SPS users and the community at large. Please send your input to The SPS Connection editor.

The SPS Connection is the Official SPS Joint Program Management Office (JPMO) newsletter, published online every two months by the SPS JPMO to provide SPS users with information about the Program, policies, technical developments, operations, trends and ideas of and about SPS.



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# **Tips and Tricks: Ensuring Correct Funding Information**

With the advent of FPDS-NG and a renewed focus on "accountability," it's more important than ever that we in the SPS community do our part to ensure the accuracy of the data in our systems and the data we report to Congress. An ongoing concern has been the existence of situations where funding information in the paper contract and modifications do not match the numbers within the PD² database. This becomes especially critical since the FPDS-NG Contract Action Reports (CARs) pull funding information directly from the PD² database.

Below is a review of some PD<sup>2</sup> funding elements that could help you save time and avoid frustration by preventing situations where funding information in the PD<sup>2</sup> database becomes out of sync with the actual amounts obligated on the official paper copies of awards and modifications.

## PD<sup>2</sup> Synchronization of Line Item Cost with the CLIN Funding Amount

Sometimes it's not until we create a contract modification and notice that the "Summary of Changes" screen displays the contract funding incorrectly that we notice the problem. Many funding problems are an indirect result of PD<sup>2</sup> automatically setting the "Total Funded Amount" in an award or modification equal to the total Line Item Cost on the "Detail" tab.

When discrepancies occur between the obligated amounts on the paper document and the funded amounts within the PD<sup>2</sup> database, the cause is often the result of a system feature that, in most cases, facilitates the accurate entry of data in our contracts and mods.

When you change numbers on the "Line Item Detail" tab that affect the cost (e.g., quantity or unit price), the funded amount on the "Funding" tab automatically changes to match the Line Item Cost. Just tabbing through these fields in Line Item Detail can sometimes trigger a "Funding" tab refresh. As a result, the user may be unaware that the funded amount has changed. This situation most often occurs when dealing with actions containing "incremental funding".

Since the vast majority of award actions are fully funded, this feature prevents the user from having to enter the line item total amount on the "Funding" tab when it already exists on the "Details" tab. A significant amount of time is saved when working with contracts having many line items. Another benefit is that auto-populating the line item funding greatly reduces the chance of errors we might encounter if we had to manually type each funding amount in the funding sources window for every fully funded line item.

Despite these benefits, there are risks associated with this functionality. Here's a scenario frequently reported to the Help Desk: A user creates a contract with an item to be incrementally funded. In the "Line Item Detail" tab, he or she enters a quantity and unit price that add up to \$100,000. But this item is only to be funded at \$25,000 for the first quarter of the fiscal year, so the user manually enters the \$25,000 in the amount field of the Funding Sources window.

| Funding Sources   | ×        |
|---|----------|
| Number 0002 Description Water delivery servioces  Total Cost \$100,000.00 |          |
| Contract ACRN Assignment  | New      |
| Funding   Appropriation 0005 XD455778 34558862 000000 234478 RR 3751Z     | ▼ Search |
| Fund ACRN Amount 25,000.00  |          |

The contract is generated, printed, reviewed and everything is correct.

However, prior to final approval, the user goes back into the "Line Item Detail" tab and adjusts either a quantity or unit price – or possibly just tabs through the "Detail" screen without making any changes. The user doesn't revisit the "Funding" tab because he or she knows, regardless of the exact number in the quantity field or the unit price, the incremental funding for this action is still \$25,000. Yet, behind the scenes, the system automatically refreshed the "Funding" tab to reflect the total line item amount, thus changing the obligated amount from \$25,000 to \$100,000. A contracting officer, having reviewed an earlier, correct printed version, releases the award in PD<sup>2</sup>.

With the new FPDS-NG process, when reviewing the CAR prior to award, someone may notice that the CAR-obligated amount is \$100,000 and remember that it is only supposed to be \$25,000. If not, the contract may be released obligating \$100,000. The discrepancy in funding may not be noticed until the contract is modified. In this scenario, adding another \$25,000 of incremental funding, the user examines the "Summary of Changes" (SOC). Instead of showing the funded amount is increased by \$25,000 to \$50,000, the Modification SOC states the funding is increased by \$25,000 from \$100,000 to \$125,000. At this point, if the user were to open the original contract, they would see the system had changed the original funded dollar amount from \$25,000 to \$100,000 prior to release.

#### SECTION G - CONTRACT ADMINISTRATION DATA

Summary for the Payment Office

As a result of this modification, the total funded amount for this document was increased by \$25,000 from \$100,000 to \$125,000.

In this situation, the worst thing anyone could do is to correct the "Summary of Changes" in Word without correcting the data in the PD² database. It's vitally important that the data in PD² matches the information on the printed legal contract. The best way to handle a situation like this is to explain the dilemma to the SPS Help Desk. Someone there will assist you with regenerating the released document so the printed copy reflects the amount displayed on the "Funding" tab. Alternatively, he or she might help you correct the funded amount in the PD² database to reflect the amount on the printed copy. (Situations regarding released documents are handled in accordance with your service component's policy and can be coordinated through your desk officer.)

#### **REVIEW:**

- Extra care is required whenever you have a situation where the line item funded amount is different from the line item total cost.
- Just "tabbing through" the line item detail screen can sometimes trigger PD<sup>2</sup> to "refresh" the "Funding" tab, which causes the system to change the obligated amount to match the line item total cost.
- Do your final generation just prior to release, and always make sure all prices and funding amounts are correct before releasing the document.

• An important part of data integrity is ensuring the information on the printed document matches the data in the PD² database.



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# **Changes Already Underway for SPS and the JPMO**



New Program Manager Tony Davis giving an SPS Update

Anthony J. (Tony) Davis has only been Program Manager of the Standard Procurement System (SPS) Joint Program Management Office (JPMO) since the end of January, yet it is clear that he has already acclimated himself and begun transforming both the product and the program office while integrating SPS into the Business Transformation Agency enterprise portfolio.

#### The Future of SPS

Prior to Tony's arrival at the SPS JPMO, it was decided by Major General Carlos "Butch" Pair, the Defense Business Systems Acquisition Executive, that SPS Increment 3 would remain on hold and that SPS Increment 2 would be DoD's procurement software of choice for the next several years.

Tony, working with his JPMO team, is ensuring that PD<sup>2</sup> will be improved and supported with renewed vigor. With each successive upgrade, PD<sup>2</sup> will become faster, more efficient, more reliable, and more supportable. Improvements will be made to functionality and technology, and will include security, statutory, and business enterprise priorities. Under this sustainment plan, upgrades to PD<sup>2</sup> will be released twice a year, in summer and winter. SPS JPMO will concurrently continue to assess the best options for DoD electronic procurement solutions.

Ask Tony when the first upgrade will be delivered, and he will immediately answer, "This summer." This is not only an ambitious task because he has not been with the JPMO for very long (although this upgrade had begun prior to his arrival). This is also ambitious in that the programmers have before them what might seem a Herculean task: change PD<sup>2</sup> to incorporate the top six most requested changes (at least one of these has been requested by each service).

Think for a moment about the magnitude of this. The six top requirements were culled from the feedback of a multitude of SPS users worldwide. There are over 20,000 SPS users in over 800 locations. Thus, these half-dozen items are very important to a great number of users, to say the least. In addition, note that each of these six has multiple elements...and that PD<sup>2</sup> has not had upgrades this significant in quite some time.

#### Where Does the SPS JPMO Fit In?

The new leadership of any organization inevitably looks at and reevaluates existing products, policies, and goals. The JPMO, under Tony's guidance, is doing no less. "We've been looking over the program," Tony says. "We're asking ourselves questions about what 'sustainment' means regarding PD<sup>2</sup> and we're looking at BTA's other sustainment programs to assess and use the processes that will be most beneficial if applied to PD<sup>2</sup> and its users."

Tony strongly advocates "active engagement with stakeholders at all levels." In other words, he's not

just asking for feedback; he's going to elicit feedback in a much more personal way. He and others in the JPMO are planning on producing traveling "road shows" for users. "These will be like the 2007 Common Supplier Engagement Conference but on a much more personal scale," he says. In other words, users will interact more frequently with JPMO and BTA decision-makers like Tony. They will not only discover ways to use PD<sup>2</sup> more effectively, they will get a better understanding of their role within BTA and relationships to its other programs. The added benefit is that these visits will encourage communication between the users themselves and those that implement the elements that will affect them and the way they work.

As new management always brings to an organization a certain degree of upheaval, Tony will be paying particular attention to creating synergy – both within the JPMO and between the JPMO, BTA, and other BTA programs such as Wide Area Workflow (for which he was Program Manager) and Electronic Document Access. These changes will add to those the JPMO has already made as it was moved from the auspices of the Defense Contract Management Agency (DCMA) to the Army's PEO EIS, and now to the BTA, and there is still much to be done. However, Tony and his team are committed to building synergy, and creating a proper and sustainable blend of a better enterprise-wide capability and an improved user experience.



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# **Upcoming Events**

Classes and events can do much to improve the way you work. Some upcoming informative programs include:

| Opportunity              | Intermediate Systems Acquisition  |
|--------------------------|---|
| Date/Location            | Distance learning (online)  |
| Overview                 | Computer-based training will give intermediate-level professionals experience in systems acquisition principles and processes in order to work in a team environment. |
| Information/Registration | http://www.dau.mil  |
| Additional Benefit       | 7.2 CEUs  |

| Opportunity              | Environmental Issues in Acquisition and Sustainment  |  |
|--------------------------|--|--|
| Date/Location            | Distance learning (online)   |  |
| Overview                 | The participant will get an overview of environmental regulations and current solutions relating to environmental sustainability within Air Force acquisitions and operations. |  |
| Information/Registration | http://www.afit.edu  |  |
| Additional Benefit       | 1.5 CEUs   |  |

| Opportunity              | Mission Focused Contracting  |
|--------------------------|--|
| Date/Location            | April 30—May 11, 2007 / Boston, MA   |
| Overview                 | The entire acquisition process is reviewed, from customer meetings to closeouts. |
| Information/Registration | http://www.dau.mil   |
| Additional Benefit       | 6.2 CEUs   |

| Opportunity   | Economic Analysis for Decision Making  |
|---------------|--|
| Date/Location | May 21—May 25, 2007 / Port Hueneme, CA |

| II .                     | Processes and techniques for decision-making among various economic choices will be taught. |  |
|--------------------------|---|--|
| Information/Registration | https://www.atrrs.army.mil  |  |
| Additional Benefit       | 4.0 CEUs  |  |

| Opportunity              | Contracting Officers Representative Course  |  |
|--------------------------|---|--|
| Date/Location            | May 7—May 11, 2007 / Aberdeen Proving Ground, MD  |  |
| Overview                 | This course provides an overview of the contracting process, with a particular emphasis on contract administration. |  |
| Information/Registration | http://www.almc.army.mil  |  |
| Additional Benefit       |   |  |



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# **Navy and Marine Corps Service Talk**

Thanks to all who attended the February Common Supplier Engagement Conference in Denver. Over 100 Navy/Marine Corps attendees participated and rated the conference "Very Good" overall. Not sure when the next gathering will be, but perhaps in FY 2008 we'll hold a Navy/USMC Training conference in Norfolk or San Diego. There weren't too many ships in Denver!

The JPMO has a new SPS training contract in place, and we're taking advantage of it by purchasing several SPS classes for the user community. The first class is System Administration from 23–27 April, SPS Adapter in May, and possibly SPS Contracts in June. Please contact me if you are interested in the May or June class. These are open for registration for Navy/USMC first; then if not filled, the Army/Air Force/ODA sites are welcome as well. Here's a link to the new contractor's classroom information: http://www.eeicom.com/training/locate/direct.html

DASN Acquisition has started using the PEO EIS portal as a collaborative site for the contracting community. Users can go to <a href="https://portal.peoeis.navy.mil/main">https://portal.peoeis.navy.mil/main</a> to request an account. When requesting an account, users should select "DASN Acq" as their "Program". This will greatly facilitate the process. Don't forget we also use the SPS JPMO COE web site for SPS related information, such as the Navy Track presentations from the Common Supplier Engagement conference! <a href="http://www.spscoe.sps.eis.army.mil/spscoe/Navy/default.aspx">http://www.spscoe.sps.eis.army.mil/spscoe/Navy/default.aspx</a>

The JPMO has implemented a new On-Line Authorized Caller process. No need to e-mail any forms, just go to the JPMO COE web site and apply on line. The same requirements apply (training classes needed), but the process should be quicker and easier for you. http://www.spscoe.sps.eis.army.mil/login.htm

Additionally I'd be interested in your feedback on the recent menu-driven SPS Help Desk line. Is it more efficient and easier? You can contact me at <a href="mailto:eric.ferraro@navy.mil">eric.ferraro@navy.mil</a>.

The Navy Response Team has analyzed several SPS databases and has written an initial report explaining where and why we are having slow performance/response times at certain sites. Download the report from the Navy page of the JPMO COE and contact the NRT if you would like their help in taking a look at your SPS database, and assistance in "cleaning it up" where possible. http://www.spscoe.sps.eis.army.mil/spscoe/Navy/default.aspx

The "FPDS-NG How To" and "Quick Reference Guide" have been updated for the new FPDS Engine 3.1 SR02. Below are the links to the new documents on the CACI Knowledge Base.

- FPDS-NG How to Guide (Engine 3.1 SR02): <a href="http://kb.caci.com/kb/content.cfm?id=7879">http://kb.caci.com/kb/content.cfm?id=7879</a>
- Quick Reference Guide (Engine 3.1 SR02): <a href="http://kb.caci.com/kb/content.cfm?id=7878">http://kb.caci.com/kb/content.cfm?id=7878</a>
- Eric Ferraro, Navy/Marine Corps SPS Desk Officer



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# **Army Service Talk**

## GMC Trucks On (George M. Chavis, That Is)

Nearly seven years ago, in October 2000, George M. Chavis, Sr., joined the SPS Community as the Army Desk Officer, bringing much enthusiasm and dedication with him, and a commitment to ensure that the Army's deployment of SPS would be both successful and rewarding.

When the Office of the Deputy Assistant Secretary of the Army for Procurement's (DASA(P)) Competitive Development Program appointed George to the role of the Desk Officer, George was serving as a warranted Contracting Officer at the U.S. Army Tank-automotive and Armaments Command, Armament Research, Development and Engineering Center (TACOM-ARDEC), located at Picatinny Arsenal in northwest New Jersey. Now he will take a new road on his career path, serving as the Chief of the Enterprise Services Portfolio at the Joint Interoperability Test Command, Defense Information Systems Agency (DISA). This new role will present many challenges for George, just as the Desk Officer position did before. Similarly, the new role will offer opportunities to bring George's diligence and determination to bear.



George M. Chavis, Chief of the Enterprise Services Portfolio at the Joint Interoperability Test Command, Defense Information Systems Agency

Here's a prime measure of those qualities: During his time as the Desk Officer, George saw the Army advance from using PD<sup>2</sup> v4.1c to PD<sup>2</sup> v4.2 Increment 1, and eventually complete a self-upgrade to PD<sup>2</sup> v4.2 Increment 2. With each of these upgrades/versions came unique challenges, none of which was too large for the Army to hurdle with the assistance of Mr. Chavis.

George's top priority was always user satisfaction: his interests were your interests and he was dedicated to making your goals a reality. When George started as the Desk Officer, one of his chief aims was to "stay up-to-date and cognizant of the ever-evolving dynamics of the SPS program and how they affect the Army." Now that he is leaving, we can say with great confidence that George not only achieved this goal, but did so with great focus and perseverance, while meeting the ultimate priority of "Serving the Warfighter."

This parting is indeed a sweet sorrow. Over the years, George has become a good friend as well as an esteemed colleague, and we will miss him here in Fairfax, Virginia. But he takes with him the good wishes of everyone here, and our thanks for his many contributions to the continuing success of the SPS program. Best of Luck, GMC!

- Kevin Doyle, Army Desk Officer (Acting)



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## Ask the Editor

One of the most important things you as a systems administrator can do to ensure that PD<sup>2</sup> interfaces run smoothly is to check to make sure that you are running the latest version of the Adapter and Translator. The first step is to determine exactly what versions of these programs are up and running at your site. The second step is to check regularly to find out the most current version numbers of these applications. This second step varies depending on procedures within your service or agency. Check with your agency to determine the procedures for receiving and installing updates.

The following frequently asked questions concern step one: determining the version of the Adapter and Translator running at your site. For additional helpful questions and answers, check out the <a href="SPS">SPS</a> <a href="Knowledge Base">Knowledge Base</a>. It's an excellent resource, and we recommend it as the first place to go for answers to all of your SPS questions.

Question: How can I find out which version of a translator I have installed?

For version(s): PD2 Adapter v2.x

Answer: Following are the steps to finding out which version you have of any given translator.

- From the PD<sup>2</sup> Adapter machine, log in in to the webMethods Integration Server Administration Web site (http://localhost:5555).
- Click on the Management link under the Packages menu.
- Locate the translator package you wish to check under the Package Name column of the Package List table and click on it. (For example, to check what version of the SYMIS translator you loaded, click on ETISYMIS.)
- Review the Version and Build numbers under Package Information. The Version and Build number will equal the Translator version. (If you clicked on ETISYMIS, for example, and the Version was 2.2 and the Build was 8, the version of the translator currently installed is ETISYMIS 2 2 8.)
- If the translator version or build numbers deviate from latest releases available for that translator, please download the latest versions from the Downloads section of the Knowledge Base so you're fully up to date.

Question: How do I know which version of the PD<sup>2</sup> Adapter I have installed?

For version(s): PD<sup>2</sup> Adapter v2.x

Answer: Use the following steps and you'll know exactly which Adapter you have.

- From the PD<sup>2</sup> Adapter machine, login in to the webMethods Integration Server Administration Web site (http://localhost:5555).
- Click on the Management link under the Packages menu.
- Locate the FDI link under the Package Name column of the Package List table and click on it.
- Use the following table to verify the version of the PD<sup>2</sup> Adapter you have installed:

| PD <sup>2</sup> Adapter Version Number | FDI Package Version | Number FDI Package Build |
|--|---------------------|--------------------------|
| v2.2                                   | 2.2                 | 1.22                     |
| v2.2 SR01                              | 2.2                 | 1.24                     |
| v2.2 SR02                              | 2.2                 | 1.25                     |
| v2.3                                   | 2.3                 | 1.30                     |
| v2.4                                   | 2.4                 | 1.35                     |

• If the FDI package version or build numbers deviate from the numbers specified above, please take a screen capture and contact the SPS Help Desk.



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# 2007 Common Supplier Engagement Conference a Hit



"The Future of the Defense Business Enterprise" Industry Panel (I to r): Eric Niemann, Management Consultant, IBM Global Business Services; Brock Lending, Chief Technology Officer, Compusearch Software Systems; Gil Guarino, Executive Vice President, CACI; Tim Malishenko, Corporate Vice President Contracts & Pricing, The Boeing Company; and Lenn Vincent, Industry Chair, Defense Acquisition University. Former Deputy Program Manager Linda Beckner introduced the panel.

From February 26 through March 2, Denver, Colorado played host to the BTA's and SPS JPMO's 2007 Common Supplier Engagement Conference. Approximately 480 DoD procurement professionals, senior Department of Defense managers, and industry representatives came to the city's Adam's Mark Hotel to participate in classes (and earn CEU credits), attend lectures and panels, get handson experience with SPS pros, and meet peers. Participants also learned more about other BTA systems such as Federal Procurement Data System–Next Generation (FPDS-NG), Wide Area Workflow (WAWF), and Electronic Document Access (EDA). It proved to be a valuable experience for all, with participants giving the conference high marks.

The conference kicked off on the 26th with Service-specific meetings and ended on a high "note" with a live jazz band performing at the Welcoming Reception.

On the 27th, Major General Carlos "Butch" Pair – the BTA's Defense Business Systems Acquisition Executive – delivered the keynote address. In it, he explored the BTA's mission, Defense Transformation objectives, and

the plan to meet these goals.

Ms. LeAntha Sumpter, Deputy Director of Defense Procurement and Acquisition Policy, followed with a speech of her own. She provided an overview of DPAP's mission and objectives, followed by a summary of key DPAP initiatives in workforce management, contingency contracting, acquisition of services, unique identification, and the Contract Writing Capability Task Force.

Anthony J. ("Tony") Davis, the new SPS JPMO Program Manager, spoke next. (Click <a href="here">here</a> to learn more about Tony.) It was a unique opportunity to learn more about the man behind the new SPS JPMO, the program itself, and the direction of the agency and its place within the BTA. Next on the agenda was an industry panel that discussed the future of the Defense Business Enterprise. This was moderated by RADM Lenn Vincent, USN (Ret) Defense Acquisition University Industry Chair.

On Wednesday, February 28, attendees participated in workshops that spanned a variety of subjects on six tracks: BTA, SPS Technical, SPS Functional, the Navy, and two for the Army. Over lunch, prominent motivational speaker Karen Kaiser Clark treated conferees to an inspiring talk. Her session, called "Life is Change, Growth is Optional," was based on her book of the same name. She gave an engaging presentation using a combination of clever multimedia, humor, and audience participation.

The most popular workshops to have taken place on

Wednesday were repeated on Thursday, March 1 in order to help even more users expand their skills, share best practices, and better execute their missions. These included sessions on FPDS-NG Reports Writing and Basic CAR Training. Additionally, a workshop was held on the Synchronized Predeployment & Operational Tracker (SPOT) program.

Ms. Lisa Romney DPAP's Special Liaison to the BTA, was the featured speaker at Thursday's luncheon. As she leads the development of overall requirements for CSE-related enterprise capabilities, she was able to enlighten attendees about current CSE solutions and future priorities.

Between activities on all days, attendees were able to peruse the exhibitor hall to discuss new products, new ways of working, and learn more about other BTA programs. In all, there were 18 DoD and vendor exhibitors. Participants raved about the "sandboxes" at

(I to r) LeAntha Sumpter, Office of the Secretary of Defense, Deputy Director, Program Development and Implementation, OUSD (AT&L(DPAP)); John O'Brien, Program Executive Officer; Linda Beckner, former Deputy Program Manager; Tony Davis, Program Manager; and Major General Butch Pair, DBSAE.

exhibitors. Participants raved about the "sandboxes" at the SPS JPMO booth, where they were able to get one-on-one assistance with their  $PD^2$  issues.

After a brief wrap-up session on Friday, March 2, the professionals left the conference with new friends and contacts, more knowledgeable about PD<sup>2</sup>, more informed about adjunct CSE systems, able to do their work more effectively...and glad that they went.



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# **Tony Davis Takes the Helm at SPS JPMO**



Who is the new SPS JPMO Program Manager? If you went to the recent 2007 Common Supplier Engagement Conference, you might have met Anthony J. (Tony) Davis, or at least attended his talk regarding Common Supplier Engagement, the BTA, and the elements of his plan for the future of SPS and DoD contracting. Or perhaps you just read about his plans for the future of the agency on the front page of this issue of *SPS Connection*. Regardless, it's always helpful to know something about the background of the person charged with innovating the way you and your colleagues work. To that end, here's a little about Tony.

Tony began his current position in January of this year, transitioning from his post as Program Manager of Wide Area Workflow (WAWF), which is also under the BTA umbrella. There he directed the sustainment and modernization of WAWF (DoD's enterprise solution for electronic submission, acceptance and processing of invoices and reports, and matching them with contracts to authorize payment). The skills he

employed will translate well to those required by the challenges and demands of guiding the future of SPS and SPS JPMO.

Prior to his BTA tenure, Tony enlisted in the U.S. Air Force. During his four years of service, he worked for the Defense Information Systems Agency in several positions, including that of Deputy Program Manager for the Presidential Communications Upgrade.

Tony received a Master of Science in Information Resource Management from the Air Force Institute of Technology, a Master of Science in Administration from Central Michigan University, and a Bachelor of Science in Management Information from Hawaii Pacific University.



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